



*TRANSFORMING THE LIVES OF
AIRWAYS DISEASE PATIENTS*

**36TH ANNUAL J.P. MORGAN HEALTHCARE
CONFERENCE**

January 2018

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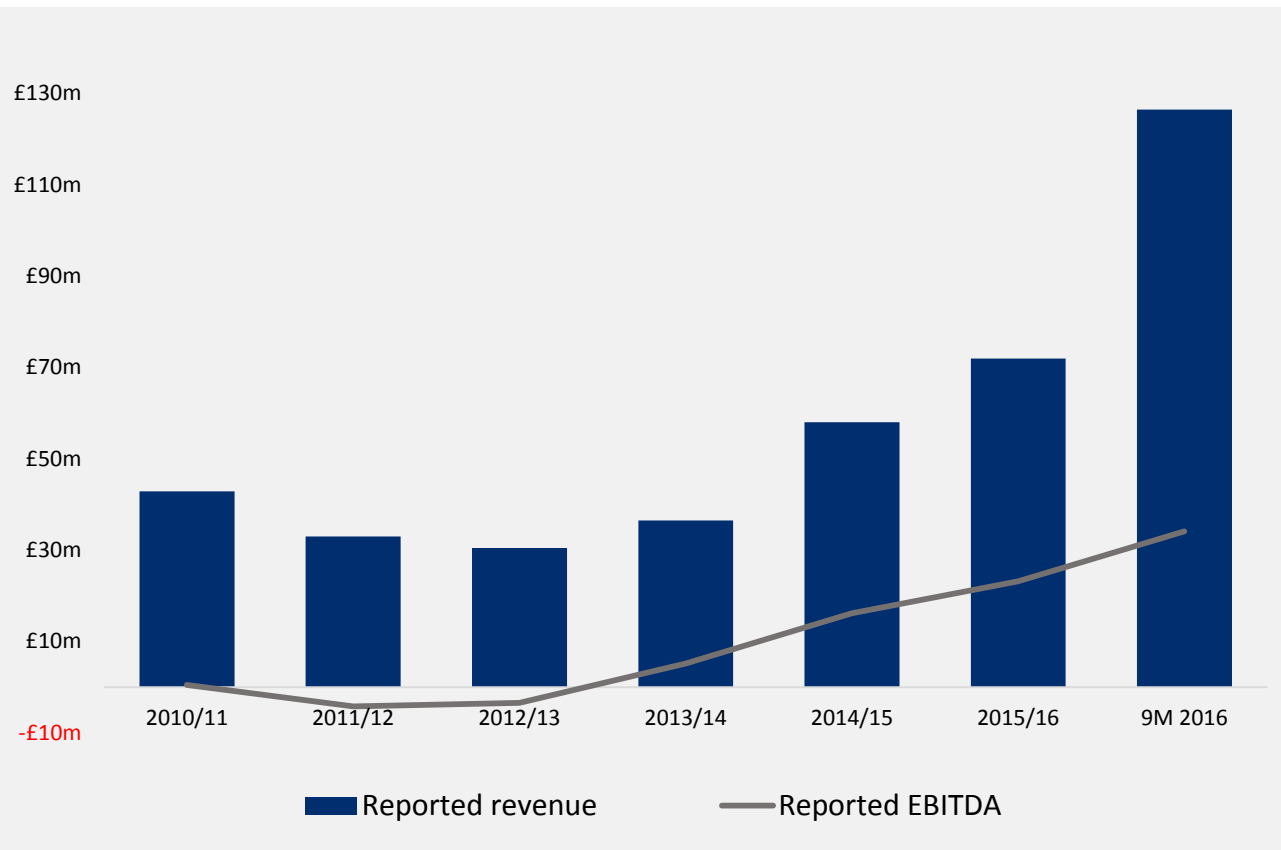
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Proven capabilities for strong growth and value creation



Strong track record of revenue & EBITDA growth



Extensive collaborations/licensing



21 revenue generating in-market assets



8 in market inhaled products

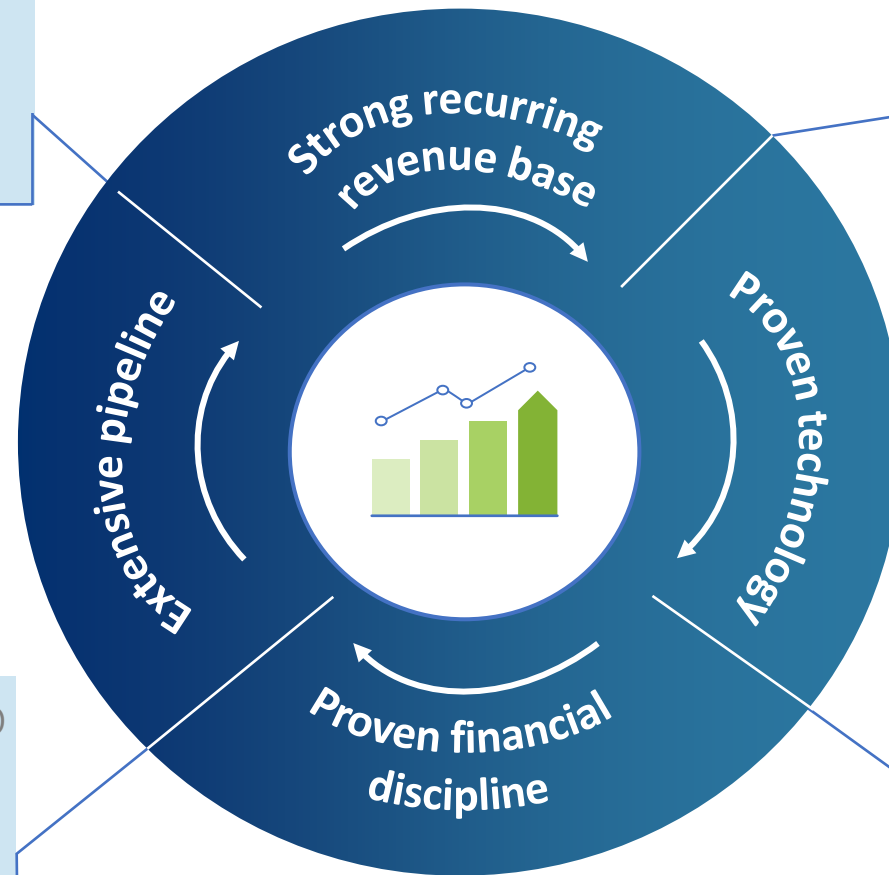
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Proven capabilities reflected in market portfolio, extensive pipeline and unique proprietary formulation and device platform

Strong recurring revenue base with key growth drivers including *flutiform*[®] and *Ultibro*[®]

Proven unique proprietary formulation and device capabilities



Extensive pipeline in key asthma & COPD growth classes, untapped US generics & fast growing specialist segments

Tight financial management & strong balance sheet



¹ Being the latest quarter for which data is available. Internal calculations using IMS Health ("IMS") data based on sales to pharmacies and excluding certain minor territories not covered by IMS. In-market sales are not the same as sales to wholesalers on which royalties are payable to the Group.

² As reported by Novartis

Key messages

Refocused investment to accelerate delivery of value

- Strong market opportunity and 2018 outlook despite headwinds
- Refocused portfolio investment to increase our potential to succeed
- Operational Excellence enhancing productivity
- Planned strategic partnering of VR475 (EU) and VR647 (US)
- Reduced R&D costs from 2018 onwards whilst creating new project headroom

2017 revenues and trading inline with expectations



Key operational and financial highlights - 2017

Operational

Progression of VR475 (EU) Phase III & VR647 (US) Phase II programmes

Additional generic product developments including VR2081 & VR410

Significant progress with FOX[®] device including Breelib[™] EU commercialisation

Continued tight financial management and capital discipline including £15m buy-back

Successful integration delivery, above plan and development of strong Vectura culture & values

Financial

flutiform[®] product supply revenue in line with expectations

flutiform[®] Q3 net sales of €47.8 million, up 12% (CER) vs. Q3 2016, with 19% (CER) growth in Japan¹

Ultibro[®] Q3 net sales of \$101 million, up 18% in Europe²

Royalties from the GSK Ellipta[®] products achieved £9 million annual cap in Q3

R&D costs within the guidance range of £60 million to £70 million

Closing cash and cash equivalents of approximately £104 million



2017 revenues and trading inline with expectations

¹ Being the latest quarter for which data is available. Internal calculations using IMS Health ("IMS") data based on sales to pharmacies and excluding certain minor territories not covered by IMS. In-market sales are not the same as sales to wholesalers on which royalties are payable to the Group.

² As reported by Novartis



Market opportunity remains strong despite headwinds

Headwinds

Major CRL regulatory delay for VR315 (US)

Highly competitive ICS/LABA class in EU limiting *flutiform*[®] EU growth

Delayed launch of Utibron[®] in the US

Opportunities

Strong ICS/LABA class evolution supporting *flutiform*[®] growth in Japan

Strong LAMA/LABA growth across regions, with FLAME data supporting strong EU & ROW Ultibro[®] evolution

Untapped US inhaled generic product device market

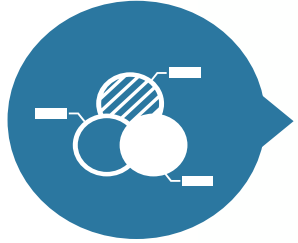
New FDC Triple class asthma segment to be developed

Strong growth in specialist niche patient segments, adding est. \$10bn+ growth by 2025¹

Significant scientific progress and changes in the regulatory environment have stimulated developments in orphan and niche disease opportunities



Refocused investment strategy



Maximising pipeline value



Operational excellence

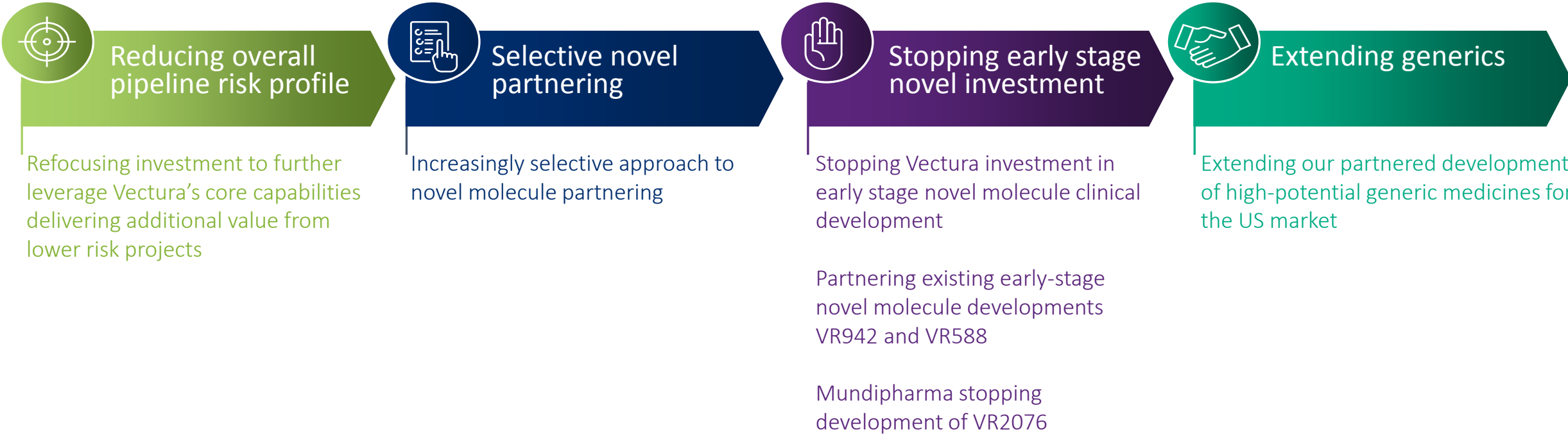


Maximising partnering value





Reducing pipeline risk to increase probability of valuable returns





Extending partnered development of high-potential generic medicines

VR315

Uniquely positioned with development of three largest existing US branded opportunities

VR2081

2016 net sales¹
Advair®: \$4.7bn
Symbicort®: \$3.0bn
Spiriva®: \$3.3bn

VR410

Extending leverage of proven DPI product-device platform



GyroHaler®
Generic Seretide approved in EU and ROW – Vectura proprietary device and formulation



LOMI
Utilised in VR315 (US) programme – FDA confirmed no significant issues with device substitutability



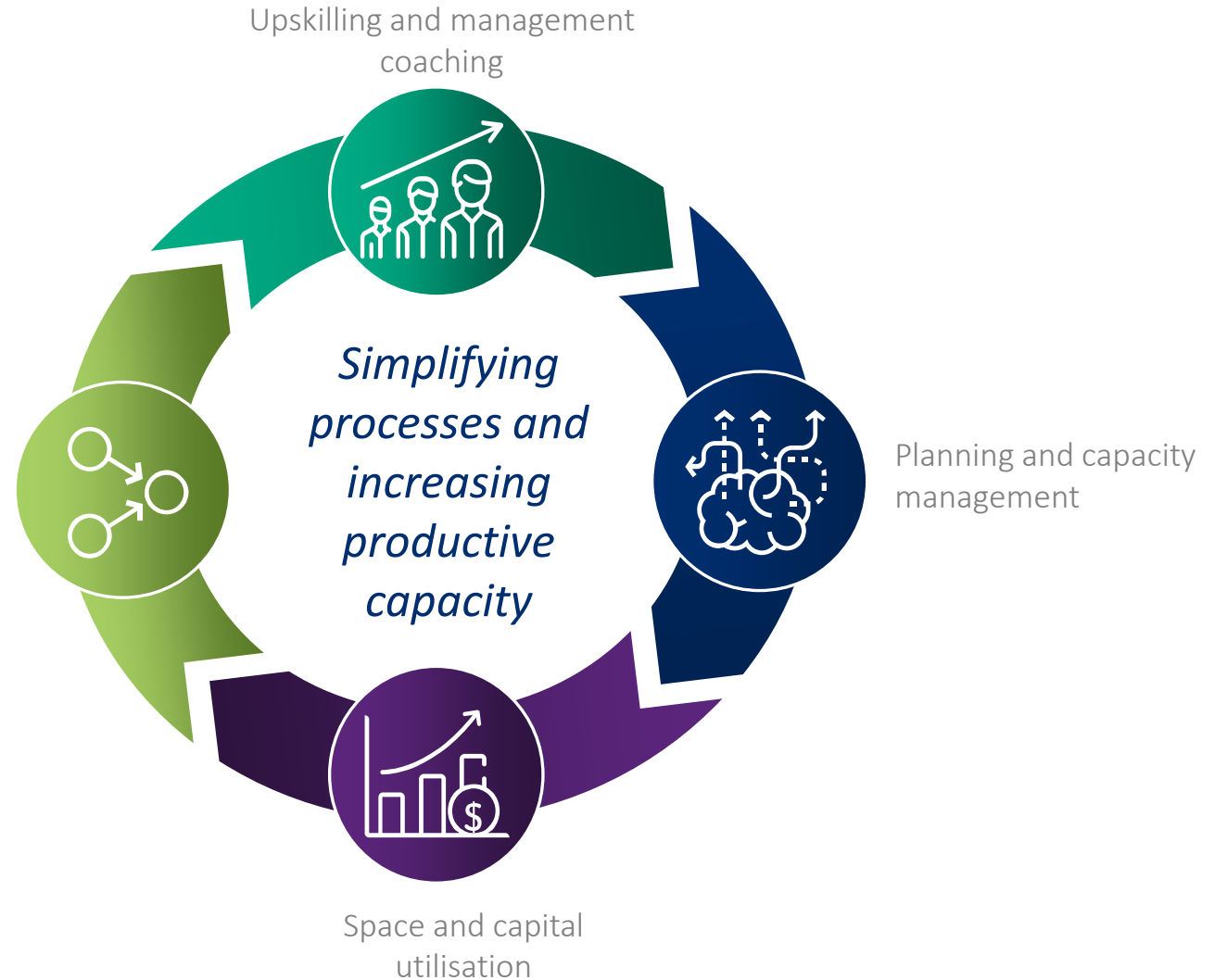
¹ Evaluate Pharma 2016



Operational excellence enhancing productivity

Benchmarking validates highly skilled stable workforce but also highlights opportunities for improvement

Process simplification including reduction in non-value added tasks





Maximising partnering value

Partnering option being pursued for VR475 and VR647

**VR475
(EU)**

Potential sales range €150m - €300m¹
Nebulised steroid for severe adult asthma

Partner post Phase III (2019)

**VR647
(US)**

US nebulised budesonide market circa \$1bn²
Nebulised steroid for paediatric asthma

Partner preferred post Phase II (2019)

**Partner approach reflects high cost, low financial leverage
and opportunity cost of commercialisation as a single asset**



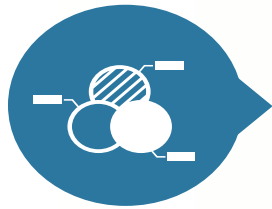
¹ Peak sales consensus range based on those analysts who have published product level forecasts. Provided for indicative purposes only and not necessarily representing management expectations.

² 2016 Sales, IMS MIDAS Q4 2016



Strong financial discipline

Optimised R&D investment in 2018 and beyond



Maximising pipeline value

Increasing focus on lower risk, higher value assets that leverage proven capabilities

Stopping Vectura investment in higher risk early stage novel development

Extending our partnered development of high-potential US generics



Operational excellence

Simplifying processes and increasing productive capacity



Maximising partnering value

Planned strategic partnering VR475 (EU) and VR647 (US)



Financial discipline

2018 R&D guidance reduced to £55m - £65m

Potential for further reduction to between £45m and £55m from 2019 onwards assuming VR647 (US) is partnered prior to the start of Phase III





Refocused approach to R&D investment, increasing returns and lowering risk

	Previous typical % of R&D	Future spend from 2019 ¹	Pipeline asset examples	Strategic evolution	Typical risk & economics
GENERIC PARTNERING (Device & Formulation)	10% - 20%	↑	VR315 (Hikma) VR730 (Hikma) VR506 (Hikma) VR632 (Sandoz) VR2081 (Sandoz) VR410 (TBD)	Increased leverage of rare formulation, device & development capability	<ul style="list-style-type: none"> US development risk related to substitutability of device & formulation Development service revenue & mid-teen royalties Upfront technology access & development milestones
ENHANCED DELIVERY OF KNOWN MEDICINES (Device & Formulation)	45% - 50%	↓	VR475 (Vectura) VR647 (Vectura)	Increased future leverage of proven proprietary technology	<ul style="list-style-type: none"> Development risk associated with proof of enhanced delivery (speed/efficacy/tolerability) Attractive upfront milestones reflecting access to technology & Vectura clinical development Development milestones & attractive royalty stream
NOVEL MOLECULE PARTNERING (Device <u>OR</u> Formulation)	35% - 40%	↓	VR465 (Ablynx) ² VR347 (Dynavax)	Decreased focus given high risk & low upfront revenues	<ul style="list-style-type: none"> High development risk with novel molecule & low probability of success Low upfront technology access & development milestones Development service revenue plus low single-digit royalties

¹ Assuming VR647 (US) partnered in 2019 prior to commencement of Phase III activities

² Ablynx ALX-0171





A proven business model with refined pipeline focus to accelerate value

In-market core inhaled

Breelib™
flutiform®
Ultibro®
Seebri®
Ellipta®
AirFluSal® Forspiro®

Generic partnering

flutiform® breath-actuated (Mundipharma) Asthma (EU)
flutiform® (Mundipharma) Asthma (China)
VR315 (Hikma) Asthma/COPD (US)
VR506 (Hikma) Asthma (US)
VR730 (Hikma) Asthma/COPD (US)
VR632 (Sandoz) Asthma/COPD (EU)
VR2081 (Sandoz) Asthma/COPD (US)
VR410 (TBD) COPD (US)

Enhanced delivery of known medicines

VR475 (EU) Severe Adult Asthma
VR647 (US) Paediatric Asthma
VR475 (US) Severe Adult Asthma

Novel molecule partnering

VR736 (Ventaleon) Severe Influenza (Global)
VR465¹ (Ablynx) RSV Infection (Global)
QVM149 (Novartis) Asthma (EU, RoW)

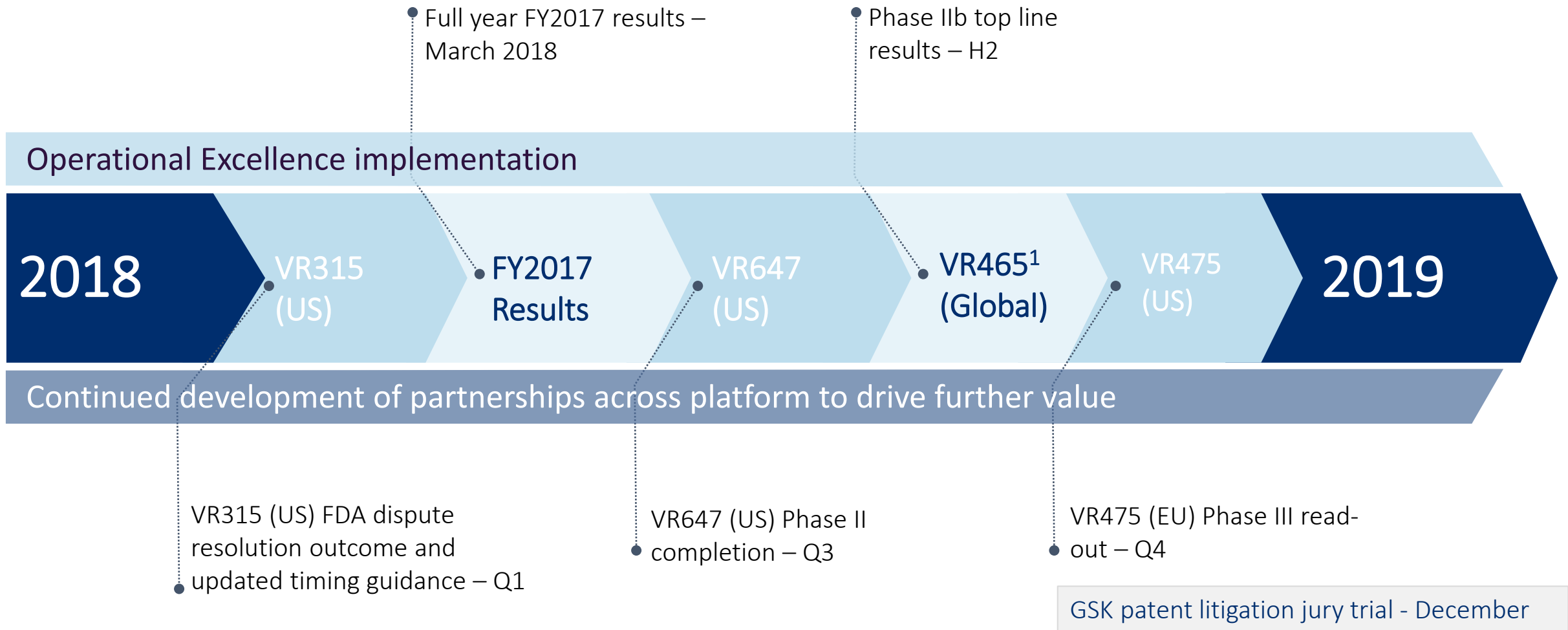
Deprioritised programmes: VR588, VR942, VR2076, VR096 and VR179

	Phase III		Approved
	Phase II		Regulatory
	Phase I		Generics



¹ Ablynx, ALX-0171

News flow 2018



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